

Organizational and Cloud Risk Management



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<https://www.profabula.com/whyprofabula>



Overview



Explain risk management taxonomy

Review risk management frameworks

Provide quantitative and qualitative analysis



Defining Risk and Related Terms



Risk

Noun: a situation involving exposure to danger.

Verb: expose (someone or something valued) to danger, harm, or loss.

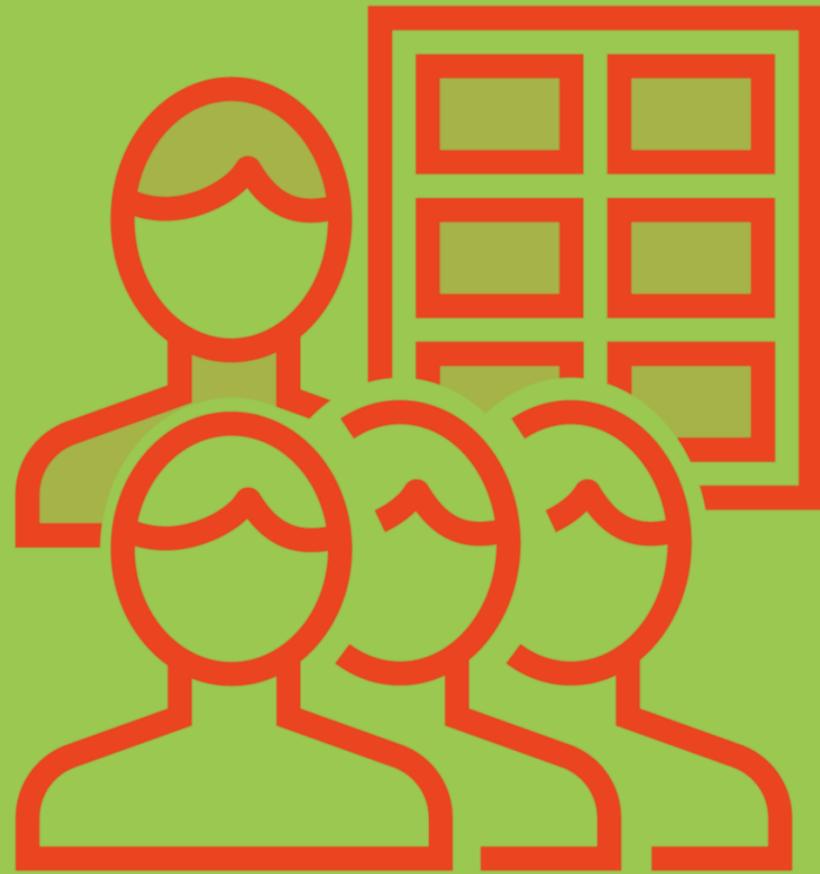




Risk From Typical IT Perspective

Avoid, avoid, avoid.





Risk From Typical Business Perspective

How much, how long, what kind...



Risks Are a
Combination of:

Assets

Threat agents

Threat sources

Vulnerabilities

Impacts

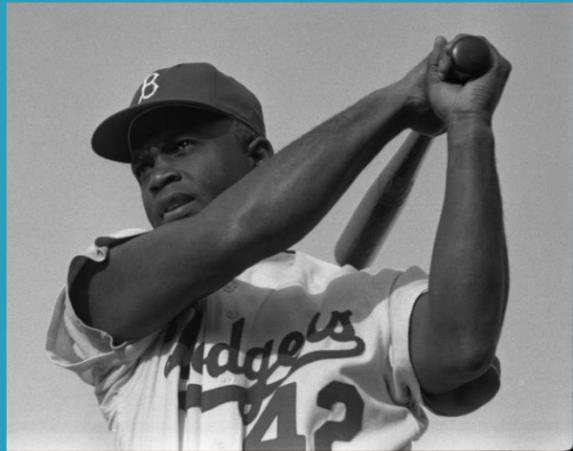
Safeguards

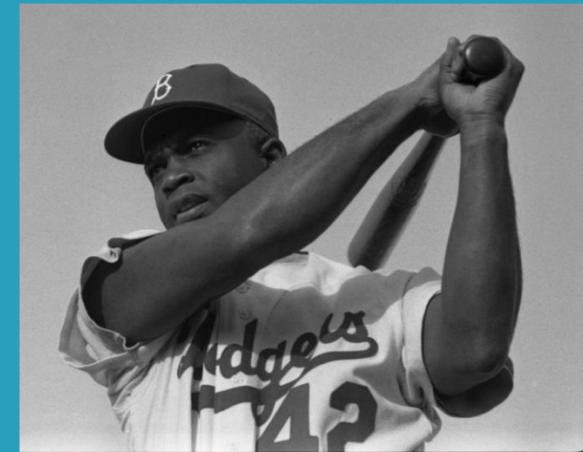
Countermeasures



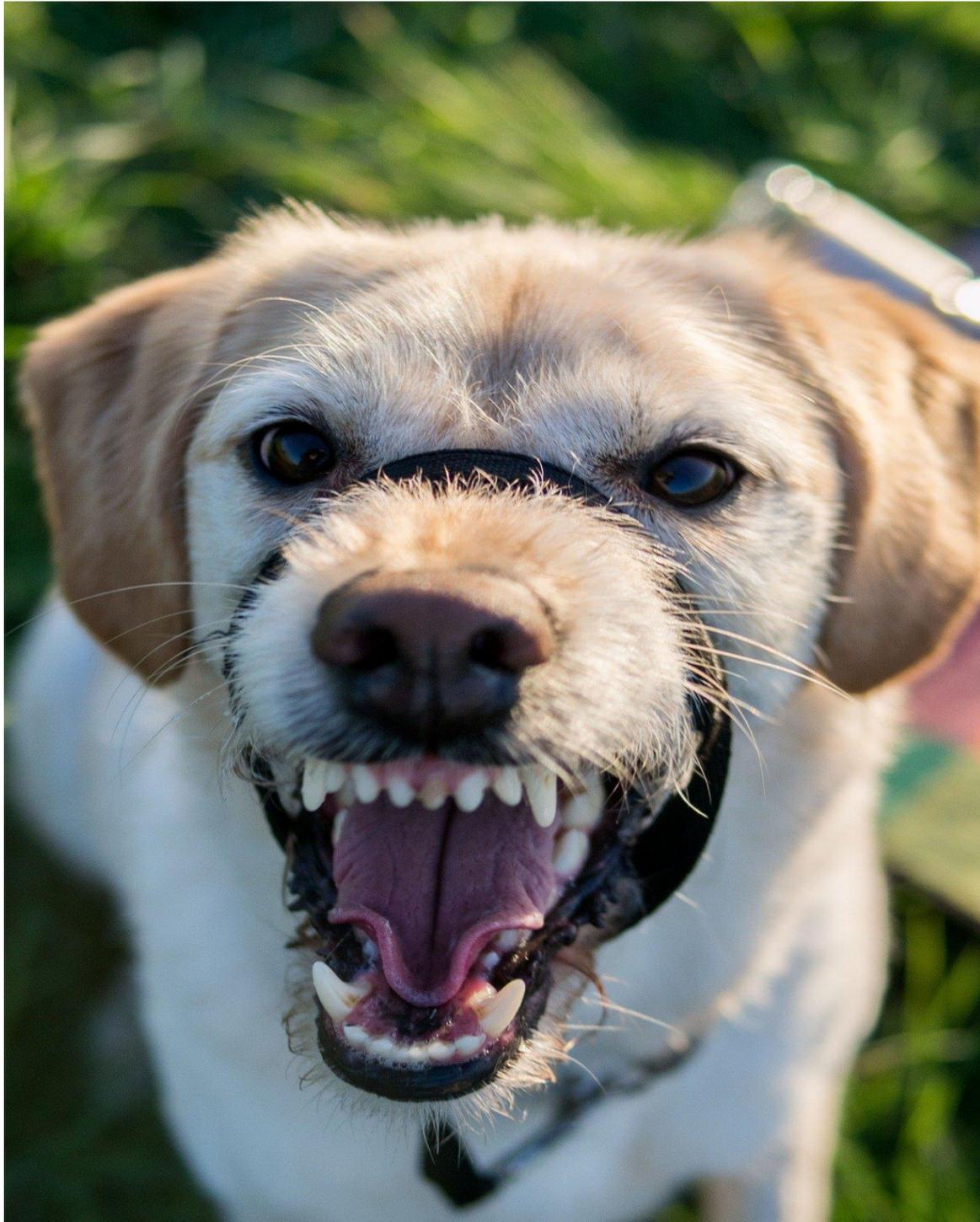
A Story to View the Elements of Risk in Motion







Threat Agent and Source



Name threat agent and source

- Dogs are threat agent as is a hacker
- Threat source is dogs' teeth as is malware



Safeguard



Name the primary safeguard

- The fence



Vulnerability



Name the primary vulnerability

- The fence

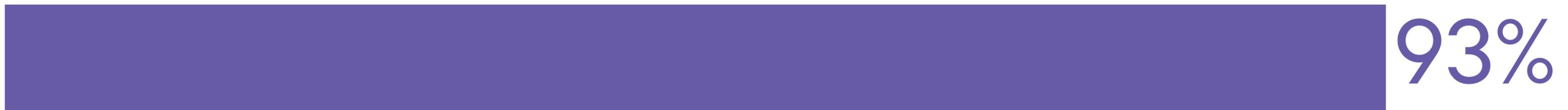


Wait! How is a safeguard a
vulnerability?



VPN as Safeguard and Vulnerability

Organizations that use VPN service

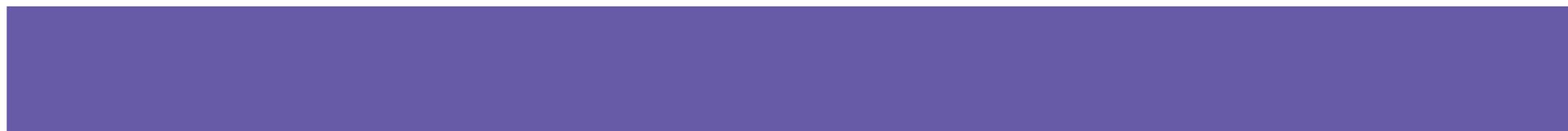


Organizations aware that it is a cybercriminal target



VPN as Safeguard and Vulnerability

Organizations that realize that it may jeopardize security



72%

Organizations considering alternatives



67%



Assets



Name an asset

- The ball
- My brothers hand



NIST and ISO Frameworks for Risk Management



ISO 31000:2018 Risk Management - Guidelines

Not certifiable

Addresses approach

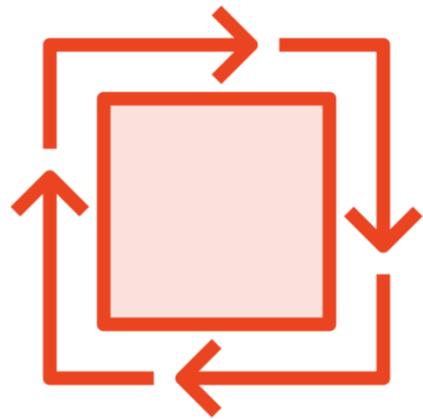
Considers cloud

Five elements

Top management



ISO 27005 Information Security Risk Management



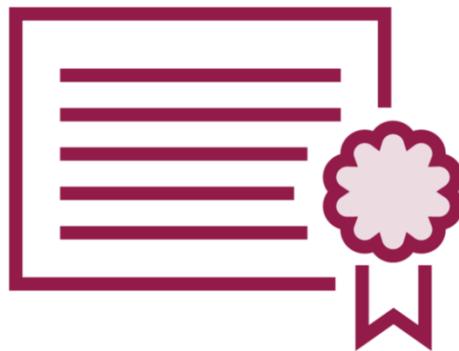
**Context
establishment**



**Risk
assessment**



**Risk
treatment**



**Risk
acceptance**



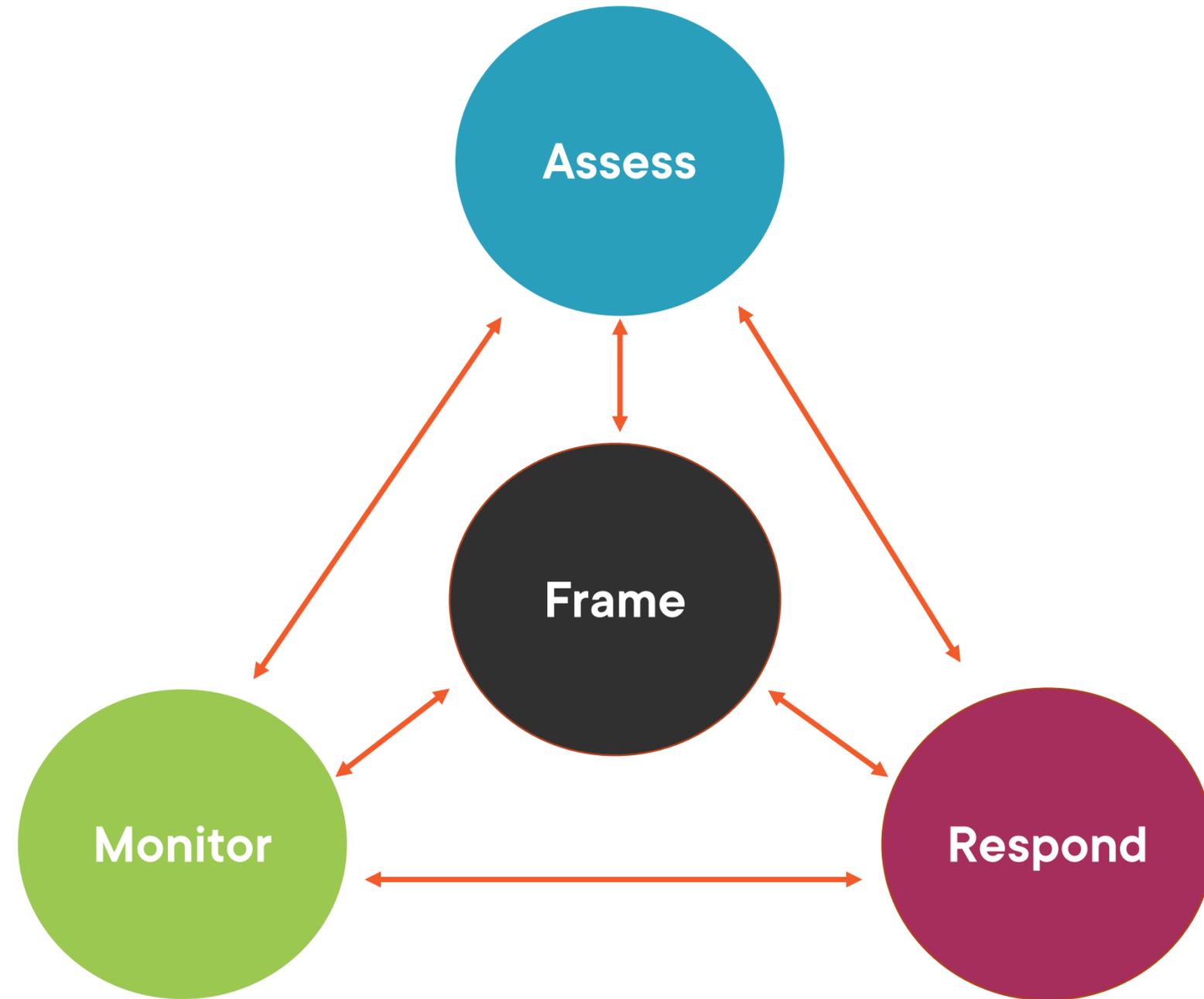
**Risk
communication**



**Risk
monitoring**



NIST SP 800-39 Managing IS Security Risk



Risk Management Framework (RMF)

Categorize system

Baseline selection

Controls implementation

Controls assessment

System authorization

**Deployment
Management**



NIST Framework for Improving Critical Infrastructure Cybersecurity

Framework core

Framework tiers

Framework profile



Establishing Qualitative and Quantitative Analysis



Side-by-side Comparison

Qualitative

Quantitative

Subjective

Objective

Operational Impact

Financial Impact

Relatively easy

Quite involved



Qualitative Analysis Considering a Threat

Likelihood

**If likely, then consider
frequency**

Impact

**If it occurs what is the
operational impact**



Quantitative Analysis Considering a Threat

Single Loss Expectancy

\$15,000



Asset Value

x

Exposure Factor

\$150,000

10%

Annual Rate of Occurrence

.2



Frequency

÷

Years

1

5

Annual Loss Expectancy

\$3,000



SLE x ARO = ALE



Privacy Impact Assessment

Demonstrate
Proof of protection
effectiveness

Communicate
Constituents have
published statement

Application
Various industries and
implementations



Risk Treatment Response



ISO/IEC 27005:2018: Information Security Risk Management

Modification

Retention

Avoidance

Sharing



Implements controls
Formerly called mitigation
Apply to previous case

Modification



**Takes no extraordinary
action**

**Formerly called
acceptance**

Apply to previous case

Retention



Same term used before
Expanded connotation
Apply to previous case

Avoidance



Risk shared with another party

Formerly called transfer

Apply to previous case

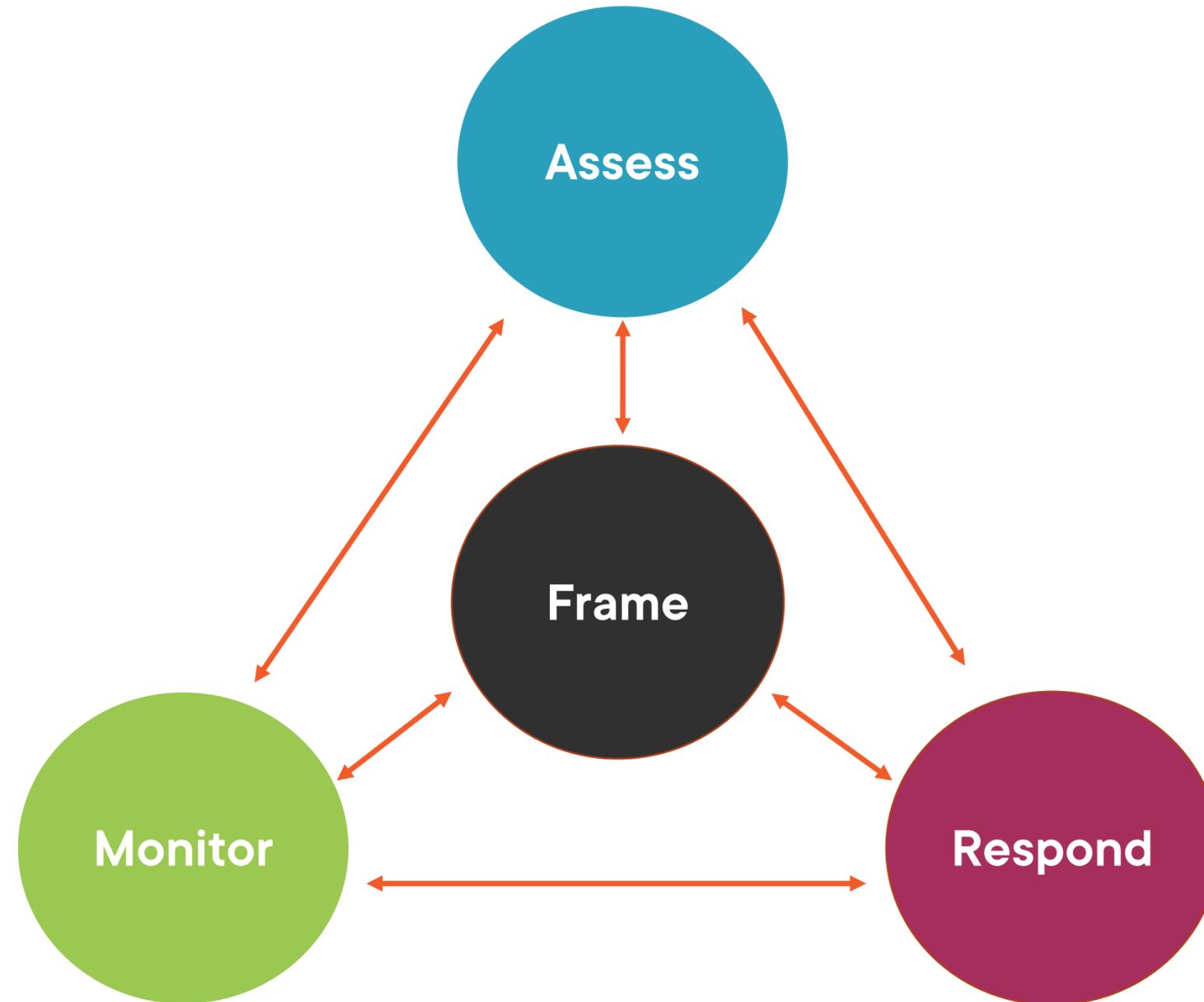
Sharing



Applying the Risk Process



Risk Process



Frame Risk



Aligned with business

Clear and continuous communication

Not a singular technological focus

Diverse and continuously changing landscape



Assess Risk



Combining identification and assessment

Informed by the framing stage

Includes threat and vulnerability analysis



Monitor Risk



New vulnerabilities and threats

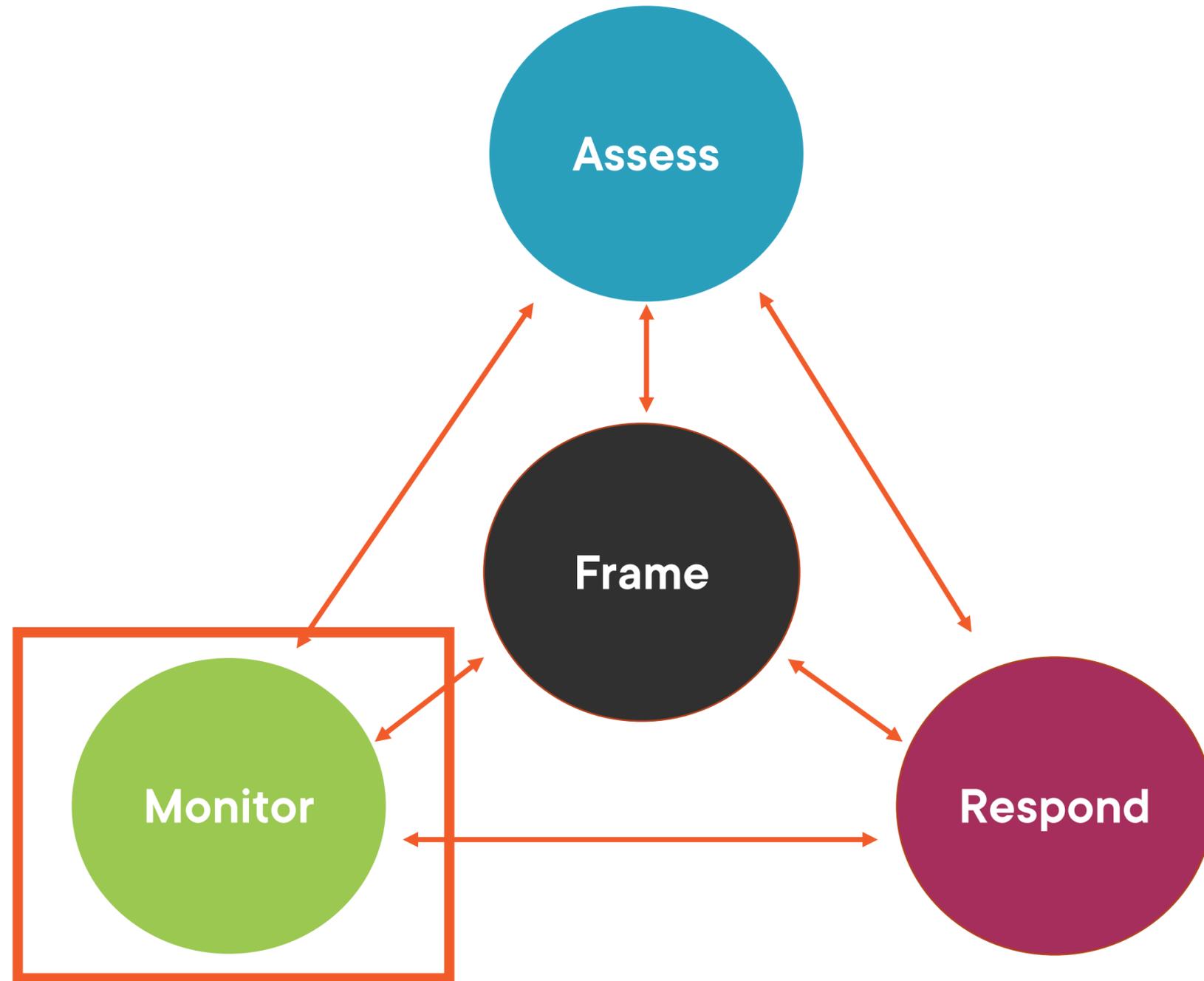
Change in asset value

Legal and regulatory modifications

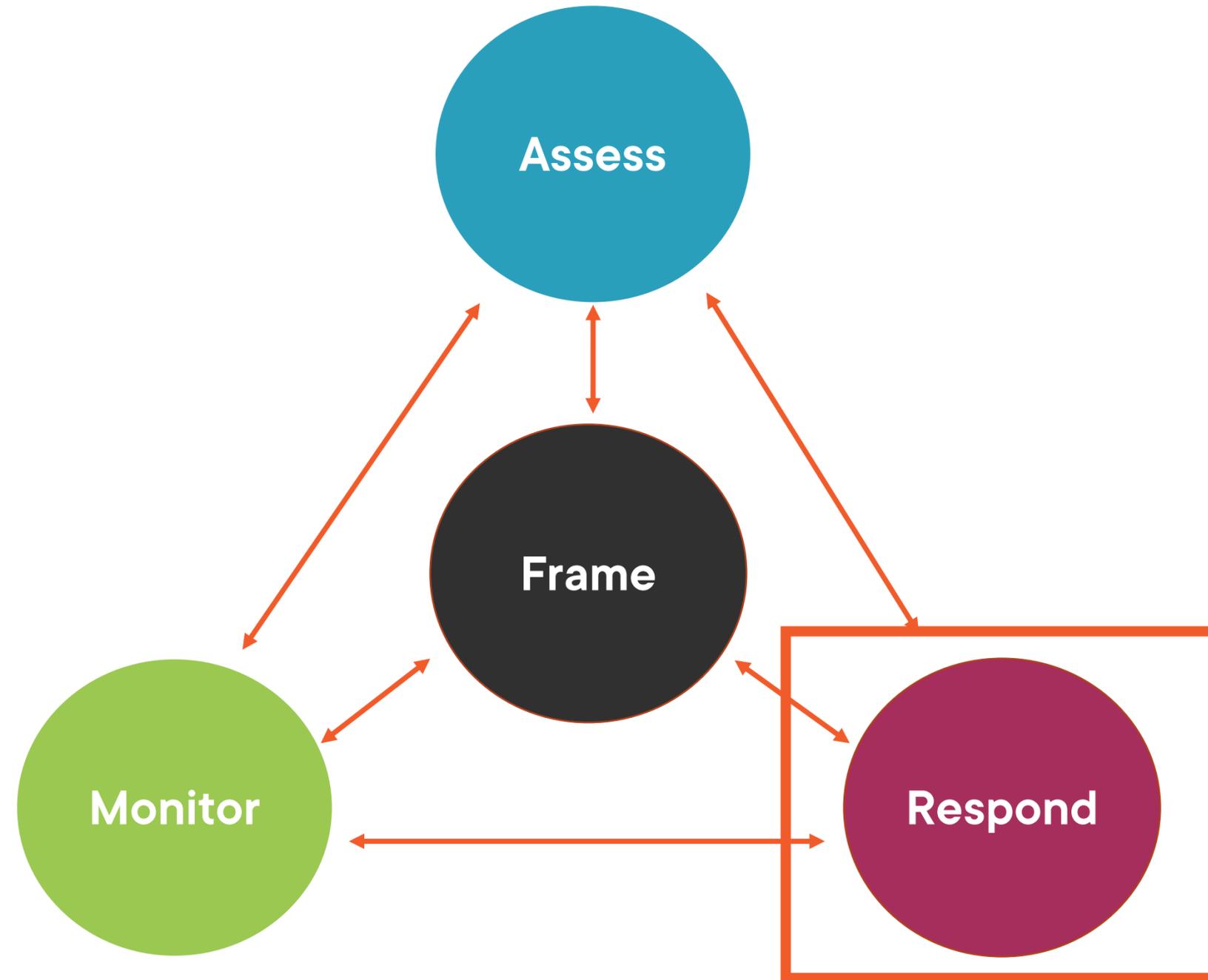
Organizational posture changes



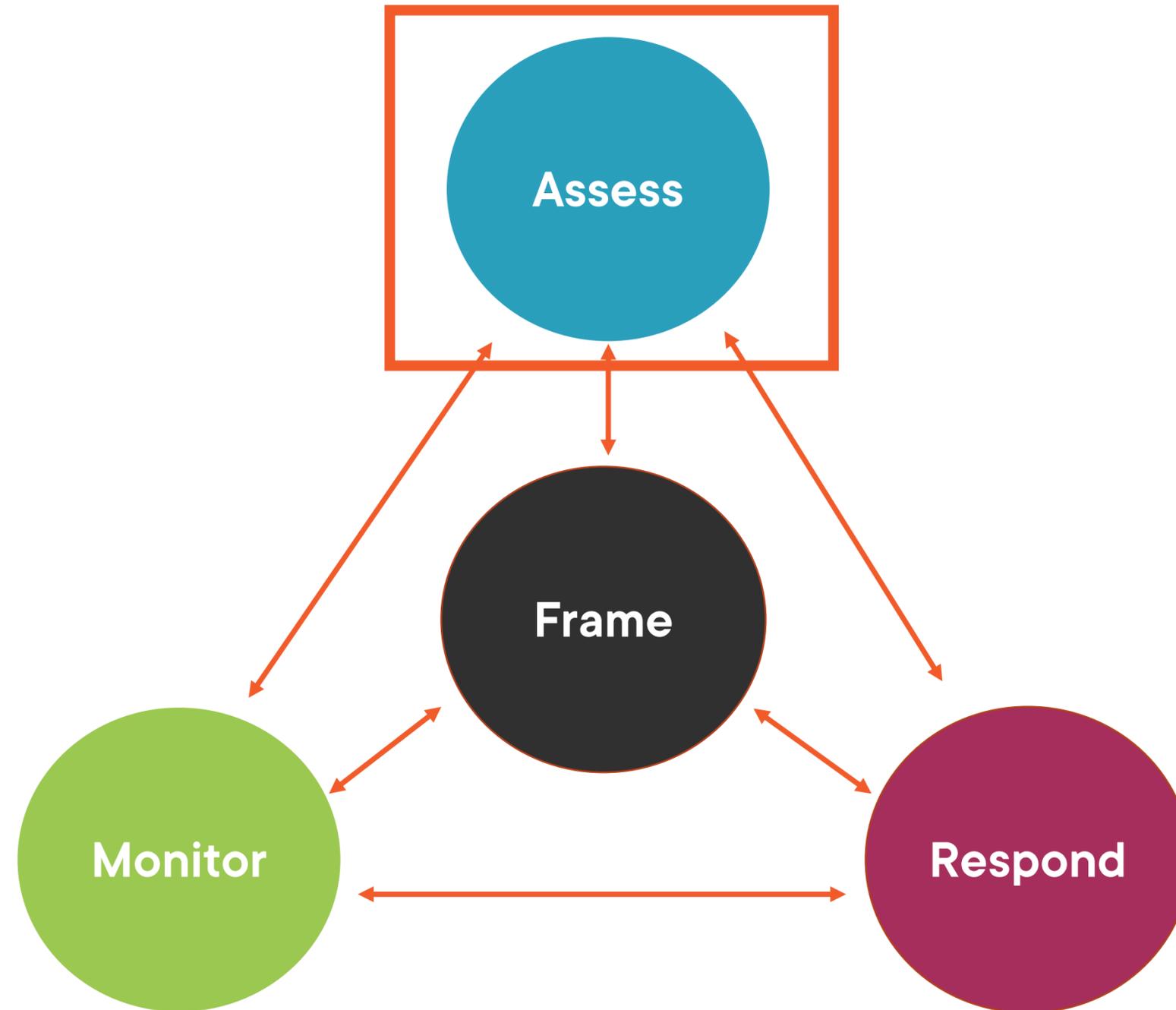
Risk Process Not Linear



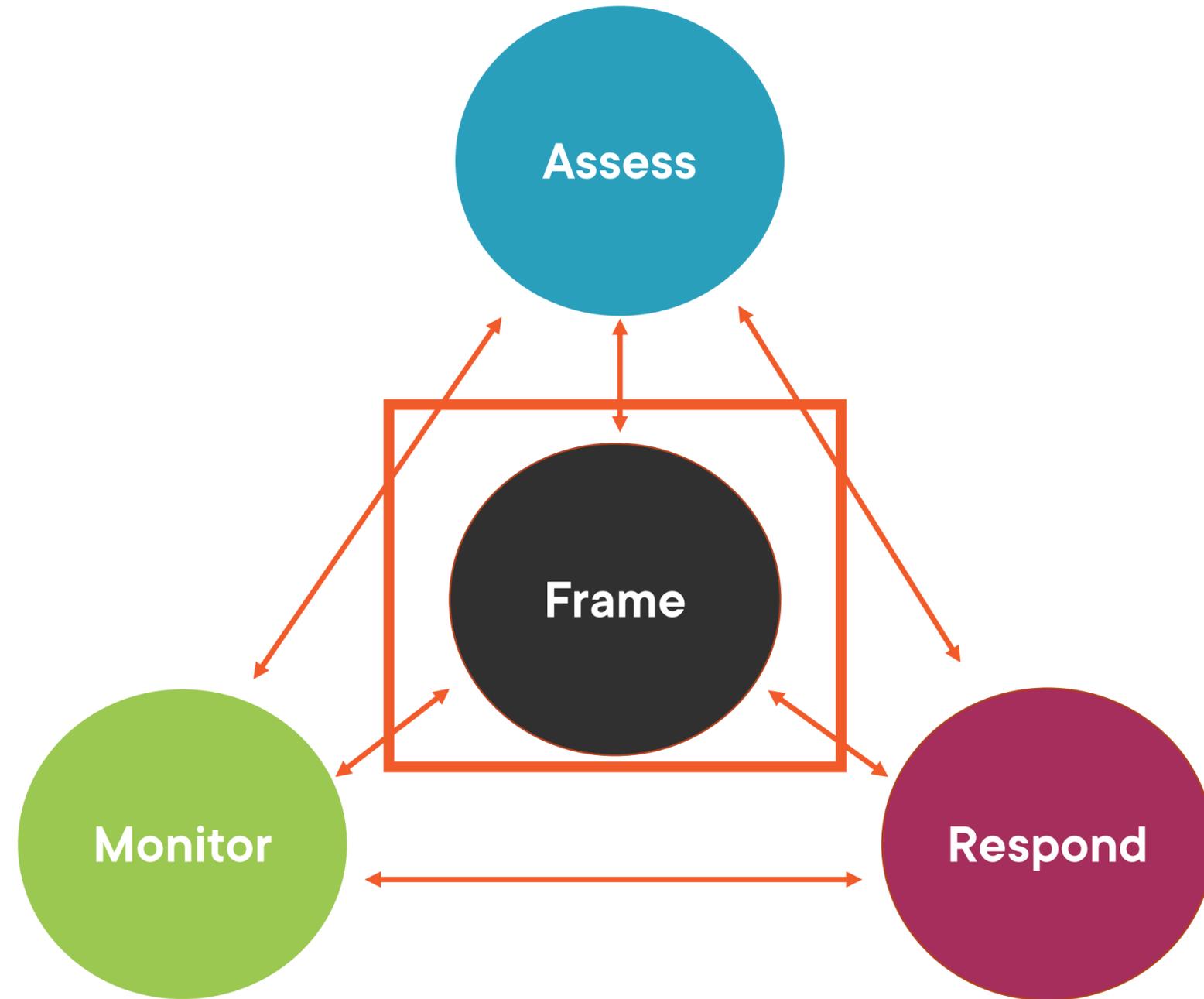
Risk Process Not Linear



Risk Process Not Linear



Risk Process Not Linear



Summary



What qualitative and quantitative risk analyses are realistic for your environment?

What steps to modify the environment are aligned with your business outcomes?



Up Next:
Cloud Audit and Assurance

